**Table X. Montgomery County *Resilience of What, to What, for What Purpose, for Whom?* Activity**

Conducted at Montgomery County Office of Food Systems Resilience’s Interagency Food System Coordination Convening

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| **Questions** | **Response** |
| Resilience of what?   * What are the things or systems that you are trying to make more resilient? What are the boundaries of the food system you are trying to make more resilient, and what other systems are intersecting with that food system? | Systems that ensure that people have access to distributions, data to know who is accessing services, to alleviate risks that result from lack of data. Role of MCPS, food recovery/food scraps, climate resilience. |
| Resilience to what?   * What natural or human-made disasters may impact the food system? Are you concerned with “stressors” or “shocks,” or both? | Disruptions-- hubs established to ensure food security for those with the greatest need, helping people adapt better to disruptions. Discussed the importance of partner organizations, markets, etc. and undoing bad practices or habits out of necessity that developed during COVID to be better prepared for future crises. |
| Resilience for what purpose?   * What are the goals in building food system resilience? How can the goals help promote emergency response efforts and long-term systems transformations? | To avoid food shortages like those experienced during COVID, price increases that would make food out of reach for certain residents, avoid disruptions of food being delivered to people who need it, accurate assessment of all possible risks, resilience to be prepared for all possible disruptions. |
| Resilience for whom?   * How does resilience work promote procedural, distributional, structural, and intergenerational equity? | Ensuring that the budget has reliability from year to year to avoid drastic changes to programs that support those in need, hard to collect data/information to know who else is in need of services, building understanding into the process from the start so that everyone understands procedures, understands what resiliency is and what the goals are; at the hubs, there is a very diverse group of people. Ensuring resiliency for all, Countywide effort |
| Real life example | [Service Consolidation Hubs](https://www.montgomerycountymd.gov/covid19/get-help/food.html#hubs) set up as a direct response to COVID, had to scramble to find partners in the community   * Mistrust amongst residents; had to establish spaces in the community that were trusted especially for newcomer residents.   + OEMHS response to COVID, meeting people where they were, establishing trust and connectivity with residents, with MCPS * Identifying infrastructure for food storage   + Leveraging local business/farm partners to produce hand sanitizer during COVID |